2023-24 – Research Security Outcomes Report

Project Title	Performance Objective	Performance Indicator	Actual Results/Outcomes/Impacts
Enhance Research Security – Planning and Implementation	Develop and implement a research security strategy for TMU that includes appropriate organizational framework, infrastructure and supports Engage with all levels of the University and Faculties to strengthen risk management and research security by examining, advocating and advancing research security matters in SRC activities, internationalization, and commercialization at the University Engage with provincial and federal governments, granting agencies and other research security stakeholders to share best practices and ensure compliance and alignment of research security related polices, programs and procedures	Development of plan to incorporate research security into TMU's existing enterprise risk management framework Development of research security organizational framework and infrastructure that aligns with and enhances TMU's enterprise risk management framework Creation of training workshops, research security briefings / guidance issued / tools Number of National Security Guidelines for Research Partnerships (or comparable documents) completed Development and implementation of risk-based due diligence reviews for partnerships and grant applications	TMU's research enterprise, leadership and the broader community is well informed and kept apprised of new research security requirements and policy developments, as well as the drivers behind them Due diligence for risk identification is introduced and began to be applied more consistently for all government grant applications Research support staff is trained and continues to be supported on how to conduct due diligence and draft mitigation plans Researchers are supported with risk identification and mitigation plans Commercial risk identification and management platforms are procured and on boarding and training for staff are completed. The implementation and integration of the tools into the grant application process are underway Expected improved efficiency and accuracy of due diligence with the appropriate use of the tools and analytical rigour Increased overall compliance with new federal (STRAC/NSGRP) and provincial (MCU) funding requirements The TMU SRC enterprise and broader community is supported through accessible, user friendly and up-to-date online resources via the Research Security webpage

Research Security Risks are recognized as one of the top emerging subrisks of scaling SRC and a top risk for TMU
Enhanced understanding of how research security risks intersect with other top risks register at TMU
A research security governance framework is being developed with appropriate policies and guidance, with a focus on updating and implementing TMU's Research Integrity policy
Research security considerations are being developed and built into HR recruitment processes and partnerships
TMU's reputation and overall research enterprise are safeguarded by not engaging with high-risk entities and institutions
TMU's positive security posture is anticipated to help support international research collaboration, as well as recruitment and retention of talents as it is trusted by the broader research ecosystem and their stakeholders